

SSCP Meeting Minutes

Date: 12th December 2022

Time: 1pm- 4pm

Chair: Melanie John- Ross- Independent Chair/ Scrutineer

Venue: Committee Room 1, Salford Civic Centre

1. Welcome and apologies Lead: Chair

Melanie John-Ross welcomed everyone to the meeting and introductions were made.

a. In attendance

Melanie John-Ross (Chair), Independent Scrutineer,
Vivienne Bentley (Minutes), Personal Assistant, Salford City Council: People

Deborah Blackburn, Assistant Director: Public Health Nursing and Wellbeing, Public Health
Elaine Burfitt, Designated Doctor (Safeguarding Children), NHS Greater Manchester Integrated Care
Ryan Davies, Detective Superintendent (Cluster Vulnerability), GMP
Zoe Fearon, Assistant Director, Children's Social Care, Salford City Council: People
Clare Kelly, Assistant Director of Nursing – Safeguarding, Salford Royal Foundation Trust (SRFT)
Diane Kinsella, Designated Nurse: Safeguarding Children & Looked After Children, NHS Greater Manchester Integrated Care
Kate Pollard, Head of Business & Impact, Salford Safeguarding Children Partnership
Charlotte Ramsden, Strategic Director, People, Salford City Council: People
Tim Rumley, Children's Services Senior Manager, Salford City Council: People
Jane Slinger, Head of Safeguarding Children, Salford City Council: People
Elizabeth Walton, Assistant Director: Safeguarding & Quality, NHS Greater Manchester Integrated Care
Michelle Warburton, Voice and Influence Manager, Salford Community & Voluntary Services
Yanica Weir, Detective Chief Inspector -Partnerships, GMP

Anna Berry, Independent Reviewer (Item 4b)
Denee Cassidy, Principal Policy Officer, Salford City Council
Allison Sandford, Independent Reviewer (Item 4a)

b. Apologies received from:

Karen Armfield, Head Teacher, Boothstown Methodist Primary
Rebecca Bibby,
Jane Bowmer, Business Manager, Salford Safeguarding Adult Board
Danielle Buckley, Head of Cluster, HM Prison & Probation Service
Nicola Dugdale, Deputy Designated Nurse: Safeguarding Children & Looked After Children, NHS Greater Manchester Integrated Care
Katie Kelleher, Service Manager Helping Families, Salford City Council: People
Lee Matthews, Head of Youth Justice Service, Salford City Council: People

c. Did not attend / not expected to attend

Simon Grant, Lay Member, Community
Samantha Sandford, Corporate Strategy Manager, Salford Community Leisure

2. 7 Minute Briefing- Obesity: Dr Elaine Burfitt

Dr Burfitt shared a presentation and highlighted the following points:

- Obesity leads to several health issues including mobility issues, cancer.
- The 7MB was produced following a SCR on a 13-year-old who died following complications with obesity, he had cardio myopathy and obesity was a significant factor in his death.

Liz Walton asked if we know how many children in Salford are extremely obese; there are several definitions of obesity, extreme would be standard deviations which are not on the digital growth charter at Salford Royal. We do not collect data on extreme obesity, we do have data for 98th percentile. Debbie Blackburn commented on the pathway being developed, and it considered whether triangulation could be used to plot children that are overweight or obese to look at prevention. The use of technology and how to do this is part of the integration pilot. Diane Kinsella noted that intervention and how this is targeted to families is important; what is in place for psychology, also need safeguarding and Early Help targeted messages. Elaine Burfitt noted ongoing trauma is also a factor, steroid tablets make you put on weight, stress can also be a factor. Zoe Fearon asked how we use this information to educate professionals on the front line to identify issues at the earliest opportunity. There is an opportunity to educate the system; colleagues in education see children daily, if The Bridge understand this information families will get the best advice at the earliest opportunity.

Liz Walton noted there are several registers with children and adults at high risk, however it does not sound we have oversight and right interventions for these children now, if we do not have the numbers. We need to identify the numbers and look at the interventions in place now, what are we doing and how are we monitoring them. Elaine Burfitt informed that it will be a challenge to get the data, children's weight is monitored up to Year 6. Salford Royal has good electronic records, we may be able to find a digital way to move forward.

Charlotte Ramsden noted the education representative is not at this meeting, who will often have the most contact with young people and need to access the guidance on when to flag as a concern.

Agreed: Melanie John-Ross noted there is work to do with obesity and requested feedback at future meetings. We also need to ensure that the briefing and guidance is picked up with/by school safeguarding leads.

Action: Clare Kelly & Elaine Burfitt will work on the data for obesity, interventions in place and how they are monitored; they will also link with GPs.

3. SSCP Spotlight Theme

a. Priority Area: Exploitation: Yanica Weir

Yan Weir presented this report and highlighted the following:

- This area is getting busier; the amount of investigation and cases has increased since 2019
- Noted the age of children is younger
- Emergence of cuckoo incidences, some offenders are children open to the complex safeguarding team. This effects prosecution as cannot have a victim of exploitation also prosecuted as a perpetrator of exploitation.
- Gareth Jenkins will review the ToR to align to new priorities and develop a framework and scorecard.

Zoe Fearon commented that this is a helpful report, this group has dataset contributed to by all partner agencies and the development over the last 12 months is excellent and works with SSAB. This is a helpful subgroup with excellent work in place; Gareth Jenkins will ensure the delivery plan is effective.

Charlotte Ramsden noted there is a reduction in CCE, and asked if that is because of how we've worked, we need to celebrate and demonstrate what we have done and the impact. Noted that numbers are increasing and asked if we are keeping children safer as a result of what we are doing; Yan informed that the implementation of USG (urban street gangs) has helped with identifying cases, working with partners and diverting is reducing numbers. Have seen children in USGs getting younger. Unsure whether some are hidden, and we are not being told about them, there is a lot of work in neighbourhoods which will identify emerging threats, when we see pockets of areas, we can target work into those areas. Gareth is planning to develop deep dives which are held quarterly into cases to find out the impact and use the scorecard to ensure we are making children's lives better.

Zoe noted that Gareth has written the report and the lens is from a police perspective, there are case studies available and suggested that in the future this report written jointly with Zoe and Gareth.

Kate Pollard informed that she met with Gareth this morning and there is a plan to review the outcome statements and impact measures for the group with a view to align strategic priorities for SSCP and SSAB, when we review the implementation plan for the next couple of years, which will be drawn out in the spotlight reports. Melanie noted that this will focus on prevent voice, safeguarding effectiveness.

Melanie noted that there is a lot in the report to celebrate in terms of the innovative work in Salford.

4. CSPR Updates

a) CSPR Nicholas and Action Plan: Allison Sandiford

Allison Sandiford attended to present this report, summarised the methodology and learning from this review.

b) CSPR Paul and Action Plan: Anna Berry

Anna Berry attended to present the report from the CSPR on Paul.

Agreed: Kate Pollard will share the 7MB with the national panel and this will be published.

SSCP Business

5. SSCP Minutes (26th September 2022) Lead: Chair Paper/Presentation: Paper

The minutes were agreed as an accurate record of the meeting held on 26th September 2022.

6. Action Log (26th September 2022) Lead: Chair Paper/Presentation: Paper

The action log was updated at the meeting.

7. SSCP Business Manager Report Lead: Kate Pollard Paper/Presentation: Paper

Kate presented her report and highlighted:

- New Senior Business Support Officer will join the team on 16th January 2023 to cover Vivienne Bentley's secondment.

- Reviewing the Participation & Communication Lead role; this was agreed as a fixed term 12-month contract. It is clear from the impact report that participation needs more time for development, looking to develop this as a fulltime position. Rachel Prest Participation lead for SCC is leaving, plan to have a full time Listening Hub coordinator. Also discussed with SSAB a joint Communication Officer post for SSAB and SSCP, will use surplus funds from both boards to fund the first 12 months.
- 3-year strategy is on the agenda today; SSAB have agreed to the same strategic priority areas. Kate is meeting with strategic leads and focussing on improvements for children and young people. Looking at the forward plan for next year, ensuring strategic leads are comfortable when reporting into SSCP.
- Website review is ongoing and updating the website, if strategic leads have anything relevant to go on the website, please contact the SSCP Business Unit. The Business Unit will also go back to leads annually to ensure all information is still relevant.
- Funding arrangements continue to be a risk, there are wider GM discussions ongoing. Melanie John-Ross has raised this issue and was advised that it is something being progressed regarding GMP and CCG/ICS.
- Transition from CCG to ICS: there was a paper at Exec to explain the changes; it is important to remain on the agenda. Operationally there is very little change in arrangements.
- CDOP process: Diane updated that on 23/12/22 the CDOP group are looking at CDOP across GM, agreed the admin support for GM CDPOP will be in one place. SSCP were assured that the safeguarding element of CDOP is being done as RR and SUDSI reviews are ongoing, CDOP are not reviewing modifiable factors in a timely way.
- Subgroups: updates on WFD; ensuring GMP training is aligned with SSCP, learning for Paul and Nathan identified that cultural competence is a theme, working with Sharn to identify what cultural competence is and what is needed. Other theme identified, communicating with children, offer regarding communicating with children and children with complex needs, Jo Horton is working on this.
- PRSG: will review how the group is working and have asked across the partnership for members to be in the pool of Chairs. Circulated a flier and planned training however only had four responses. Will go back to PRSG and reinforce that as part of that group is the expectation to chair RRs. Diane noted that the RR format is time consuming; Kate informed that there is a GM working group looking at a standardised RR referral template. Clare would not support that all PRSG members are expected to Chair RRs, there are as three members of the Safeguarding Team on that group. Zoe asked if there is a consistent approach that works in GM that we could look at implementing that process in Salford. Kate agreed to make enquiries.
- S11 Challenge panel was held last week, the findings and assurance report will be shared at SEG.
- Information Governance and Info sharing agreements: Kate understood there was a PAN GM information sharing agreement and progress is ongoing. Need to identify who the Information Governance leads are in the partnership and update the agreements. Debbie mentioned GM shared care record is being implemented and this may include an information sharing agreement and suggested contacting Caroline Rand. Elaine noted that one of the issues with CSPR on Paul was not getting letters from surgery / hospital in a consistent way. Tried to progress this but come up against Information Governance, one way is to cc letters, another is access to the system. Contact to be made with Tom Stannard: Place Lead

Action:

- **Kate will make enquiries to see if there is a consistent approach to Rapid Reviews that works in GM that could be implemented in Salford.**
- **Elaine and Diane will compose an email with key issues regarding information governance / information sharing for Charlotte to raise with Tom.**

8. How are we doing update from SEG/Risk Register Q3 2022/23 Lead: Zoe Fearon Paper/Presentation

Zoe provided an updated from SEG and highlighted the following points:

- The scorecard is developing, working with partners from health and police to develop this.
- The Exploitation report was received at the last meeting.
- The Southwark protocol had been updated and will come back for sign off.
- Strategy meeting analysis was discussed, noted that there was over reliance on one agency to coordinate, chair and record the meetings, discussed a Multi-Agency T&F group to ensure other agencies take on roles and ensure there is evidence on child's files.
- Support and safeguarding document (Salford's Thresholds) are statutory guidance; discussed having a practitioner's guide, parents want the thrive language from the Supprot and Safeguarding document however professionals need to understand the levels.

Melanie John-Ross noted that in some areas there was an increase in vulnerable children on CP plans lasting more than 2 years and for a second or subsequent time. Regarding Early Help, she understands that what is recorded may not be a reflection on what is happening, but the data shows that most Early Help is being picked up by the Local Authority, an issue for the partnership and, there has been an increase in young people excluded from school. Zoe confirmed that 93% of the Early Help plans are led by the Local Authority and Early Help practitioners, Rebecca Bibby is trying to push that to the partnership, looking at how to streamline, support and align the assessment processes to enable assessments to be recorded as early Help assessments, identify barriers, and enable practitioners to lead multi-agency meetings.

Charlotte Ramsden commented on mental health and informed that when the safeguarding pressures came out, they produced one on mental health and children's services, and asked if this has been looked at as True for Us. There is significant delay in CAMHS, and children are waiting a long time. On the ADCS website there is a draft safeguarding pressures paper produced as there were issues regarding data and one of these is regarding children's mental health and safeguarding, Charlotte recommended reading this paper.

Charlotte informed that she met with Zoe and health colleagues to review CDOP, there have been several changes, they discussed CDOP and concerns and asked where we are up to in securing a more effective arrangement. Diane Kinsella explained that it was agreed to have one GM team for CDOP, the risk was reduced to amber on the SSCP risk register.

Clare Kelly asked about Tier 4 beds; finding across NCA that it is not the children that meet requirements for Tier 4 beds that is an issue, the problem is finding suitable accommodation. NCA are seeing less 16/17-year-olds in mental health beds who need Tier 4, seeing more where young people are in distress and do not meet the criteria for Tier 4 beds. In these instances, there are daily multi-agency meetings held to ensure the child is OK and receiving required support. The challenge is that they are not a mental health services although they do receive support from MHLT, this is not included in the risk register. There is protocol in place, but placements are not available. Debbie noted there is an issue regarding specialist learning disability and transitional places and escalation is on everyone's agenda.

Action: Add young people are in distress and do not meet the criteria for Tier 4 beds to the SSCP Risk Register.

9. Review of children with complex needs and disabilities assurance report: Jane Slinger

The national review was included with papers for this meeting. Local Authorities were asked to undertake their own local reviews. In Salford we had two young people and one adult in these types of provisions. Looked at the children's communication plans, behaviour plans, medication records, parents and children's views, communication with parents and DOLS. Young people were visited at school and residential settings.

They had varying communication needs so important that also got the views of parents and the staff caring for them. Reviewed restraint records, spoke to staff, looked at the visitor book, parents were positive about the arrangements for their children. Family time was a key aspect, wanted to see how communication was made back to parents.

There was some learning identified, some around DOLS, how closely is the DOLS being managed and how do we assure they are being reviewed, restraint process, sometimes key professionals did not receive copy of restraint reports. There was learning regarding the link between commissioning and social care. Reg 44 visits would go back to the commissioning team, but the social worker would also need sight of those as well to ensure they were assured.

Overall, the young people were safe and well cared for. There was learning identified in respect of communication. Also picked up on how confident do practitioners feel about communicating with young people with their preferred communication method. Jo Horton will lead on training package to ensure worker are confident, ask about communication and implement that.

Leadership have already been sited on the report, the final report has been submitted to the regional improvement team. Overall, some good assurance providing some learning and a task and finish group will be set up in January to follow up on recommendations.

Liz Walton asked if there is a contractual relationship between the provider and social care were notified of incidents instead of waiting for the reviews. Jane informed that when the team investigated this, sometimes the restraint was used to safely move a young person from a situation safely. Seeing that there were six restraints was concerning, but when you look at the detail behind these restraints, what the staff did, the nurturing they provided after the restraints to calm the person down. Communication of restraint should be sent to lead professionals within 24 hours.

Charlotte noted that this is a comprehensive piece of work, it is reassuring that there are few children in these scenarios, in terms of outcomes it is incredibly positive and reassuring regarding practice.

10. Serious Offence Review Pathway: Lee Matthews (for approval)

Kate Pollard presented this item on behalf of Lee Matthews. The pathway has been to PRSG and SEG.

Diane Kinsella noted that it is a useful process and the virtual panel currently make the decision which review will take place, we will need a different form if we use the GM Rapid Review referral process. This will be included in the review of the PRSG.

Agreed: SSCP members approved the Serious Offence Review protocol and noted that we need to clarify the referral process.

11. SSCP Strategy and Business Plan: Kate Pollard (for approval)

Kate Pollard asked if there were any comments on the proposed strategy and the SSCP approval of the strategy.

Action: Kate to review the reports, the date was incorrect in the detail of the report.

Melanie John-Ross suggested taking a moment to pause as a partnership, as the strategy sets out the significant activity and achievements that have been achieved, during a most challenging year.

Melanie asked if there will be a child and family friendly version. Kate informed that we used an accessible version for the SSCP annual report and will look at user friendly versions of the strategy and business plan.

Liz commented that it is positive that the SSCP strategy aligns with SSAB and noted that Salford do not usually celebrate what they do well and suggested embedding into the strategy to celebrate success. Debbie agreed to take this to the Joint Comms group.

Charlotte noted that the strategy is clear, there are comms for different audiences, we need to pull out the “you said we did” to show headline achievements.

Melanie expressed thanks to the partnership and to Kate for drafting the strategy.

Action: Debbie will take celebrating success to the Joint Comms Group.

Action: Accessible versions and comms of “you said we did” to show headline achievements, to be produced

12. Feedback to (Items to evidence impact, challenge, and good practice?):

a. SSCP Subgroups

b. SSCP Safeguarding Executive

- Discussion regarding health placement sufficiency and midwifery

c. Other Local Boards/Partnerships

d. Regional Meetings

e. Children, Professionals & Communities

13. Any other business

a. Regulation 28 Awaab Ishak:

Awaab was a young boy who died due to mould in his family home. Diane Kinsella asked if there is work required regarding a response to houses and homes in Salford.

Melanie informed that at the S11 Challenge Panel there was a line of enquiry with Salix regarding responses and actions taken following this case.

Zoe informed that we need a joint protocol in Salford, linked with Place colleagues, the Safeguarding element comes in when a parent does not respond to advice. There will be a multi-agency task and finish group set up. We need operational staff to understand what is done when something like this comes in.

Action: Zoe will link with Lindsey Barrett to see if the T&F used for the Southwark joint protocol could be used to respond to the Regulation 28 for Awaab Ishak.

Debbie suggested a letter via Tom Stannard could be sent to social landlords.

Clare Kelly noted that we need to inform professionals quickly what the process is and what the pathway is. This is a high-profile case. If the T&F group will look at the process; if we see mould in a property, what do we do next that will make a difference. Charlotte informed that all social landlords have been reviewing their responses, we have a responsibility as a council to seek assurance from landlords that they have a response that is appropriate. The safeguarding element is if parents are not engaging with the advice.

Liz Walton informed that when issues at Edenfield were publicised, the SSAB requested an assurance report to ensure they were satisfied with the response and asked if this report should be shared with SSCP. It was agreed there should be a response received by SSCP.

Melanie commented that early help, advice and support is key to families living in poor housing.

b. Pride in Practice.

Zoe chaired a Pride in Practice event two weeks ago, Salford presented Threats to Life and were the only authority to present from a partnership perspective.

c. Charlotte Ramsden

This is Charlotte’s last SSCP meeting as she will be leaving Salford in January to undertake a new role. Charlotte will be missed, and the opportunity was taken to thank her for all her work with the SSCP.

Key Information: Items Circulated for Information

14. **SSCP Scorecard Contact details:** sscp@salford.gov.uk

15. **SSCP Executive Minutes 1st November 2022 Contact details:** sscp@salford.gov.uk

16. **SEG Risk register**

Dates and themes of future SSCP meetings

Date	Reports expected	Leads
27/03/2023	<ul style="list-style-type: none"> Skills and Work Spotlight theme will focus on all assurance priority areas: <ul style="list-style-type: none"> Adolescents Safeguarding babies Children affected by Domestic Abuse 	<ul style="list-style-type: none"> Alison Burnett Spotlight theme Leads: <ul style="list-style-type: none"> Lee Matthews Diane Kinsella Claire Baddley