

SSCP Meeting Minutes

Date: 5th July 2021

Time: 1pm- 4pm

Chair: Chris Packer, Detective Superintendent (Cluster Vulnerability), Greater Manchester Police

Venue: Microsoft Teams

1. Welcome and apologies Lead: Chair

Attended by:

Karen Armfield, Shahanara Begum, Vivienne Bentley (Minutes),	Head Teacher, Boothstown Methodist Primary Business Manager, Salford Safeguarding Children Partnership Senior Business Support Officer, Salford Safeguarding Children Partnership
Jane Bowmer, Hannah Clegg,	Business Manager, Salford Safeguarding Adult Board Senior Communications Officer, Salford City Council: Service Reform
David Crier, Kay Davidson,	Service Manager, Salford CAMHS Head of Service, Youth Justice and Complex Safeguarding, Salford City Council: People
Kalpesh Dixit,	Designated Doctor (Safeguarding Children), NHS Salford Clinical Commissioning Group
Nicola Dugdale,	Deputy Designated Nurse: Safeguarding Children & Looked After Children, NHS Salford Clinical Commissioning Group
Emily Edwards (Item 7a), Zoe Fearon,	Integrated Commissioning Manager, Salford City Council: People Assistant Director, Children's Social Care, Salford City Council: People
Emma Ford, Sally Griffiths (Observer), Vicki Hollingworth (Observer), Clare Kelly,	Head of Safeguarding Children, Salford City Council: People Service Manager, Salford City Council: People Service Manager, Salford City Council: People Assistant Director of Nursing – Safeguarding, Salford Royal Foundation Trust (SRFT)
Diane Kinsella,	Designated Nurse: Safeguarding Children and Looked After Children, NHS Salford Clinical Commissioning Group
Linzi Knowles (Observer), Chris Packer (Chair), Charlotte Ramsden, Simon Westwood,	Registrar, Salford Royal Foundation Trust (SRFT) Detective Superintendent (Cluster Vulnerability), GMP Strategic Director, People, Salford City Council: People Independent Adviser, Independent

Apologies received from:

Deborah Blackburn, Danielle Buckley, Tim Rumley, Michelle Warburton,	Assistant Director: Public Health Nursing, Public Health Head of Cluster, HM Prison & Probation Service Children's Services Senior Manager, Salford City Council: People Voice and Influence Manager, Salford Community & Voluntary Services
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Not expected to attend:

Simon Featherstone, Director of Nursing, Salford Royal Foundation Trust (SRFT)

Did not attend:

Simon Grant, Lay Member, Community

2. Contextual Safeguarding 7-Minute Briefing: Lead: Kay Davidson

Ms Davidson attended to present this item:

The Contextual Safeguarding 7-minute briefing was produced following recent case reviews where the issues were from outside the home.

It was noted that recently there has been a push by the partnership to look at knife crime and youth crime. A workshop was held last week to look at how to use information across the partnership; GMP shared their profile on youth crime and this was shared across the partnership today. It is evident that knife crime is an issue in Salford.

Mr Westwood informed that the GM Alliance is ready to move on contextual safeguarding across GM; a meeting will take place tomorrow and asked for permission to offer Salford to have detailed input into that work, particularly in relation to problem profiles. **All agreed.**

Salford has been involved in complex safeguarding hub work and detail of this work can be shared with Mr Westwood by Ms Davidson, Ms Ford, or Ms Fearon. The distance travelled should be acknowledged, the partnership response to complex safeguarding has gone from strength to strength and links are in place with SSCP, CSP, Edge of Care and Early Help. The peer review of CST was complimentary and peers across the North West are asking how we are doing it in Salford; the work is ground-breaking and is an example of excellent working together.

Q: Lancashire has a joint strategy; is this the way forward in Salford?

A: Yes; agencies are pooling together to make a single strategy. There is a GM complex safeguarding strategy and a lot of work ongoing in relation to working with adolescents. The wider adolescent work will link with concerns around complex and contextual safeguarding. The GM footprint will include more on contextual safeguarding and exploitation in general.

3. SSCP Minutes (22nd March 2021) Lead: Chair

The minutes were agreed as an accurate record of the meeting held on 22nd March 2021 without amendment.

4. SSCP Action Log (22nd March 2020) Lead: Chair

The action log was updated at the meeting.

5. Time: 13:30 SSCP Actions from:

- a. **SSCP Executive (28th April 2021)** Lead: Charlotte Ramsden

Ms Ramsden highlighted discussions at the SSCP Executive meeting on 28th April 2021:

- Performance data
- Neglect: multiagency responsibility and use of the tool
- Covid recovery: some children have additional vulnerabilities and areas of focus include new babies and vulnerable teenagers.

The Executive also discussed linking with diocesan safeguarding panels; we do not have a formal arrangement in place currently and it was noted that most diocesan panels only cover CE and catholic churches. This will become a live topic as we respond to the recent Ofsted Sexual Abuse report and will be addressed as we review how we connect with everyone working in Salford.

b. **Safeguarding Operational Group (10th May 2021)** Lead: Zoe Fearon

Ms Fearon highlighted discussions at the Safeguarding Operational Group meeting on 10th May 2021:

- Multi-agency thresholds and how we implement consistent thresholds across the system
- How Safeguarding Adult Reviews, Rapid Reviews and Practice Reviews link, the implication of sharing reports and importance of getting consent to share
- Impact and implications when Coroner's request information; legal will attend next meeting to inform this update.
- Concise reporting and workplans from subgroups.
- Outcome report will be requested twice a year from YJS Board.

6. **How are we doing Q4 2020/21 Report Lead: Emma Ford**

Ms Ford presented the Quarter 4 "How are we doing" paper and highlighted the following discussions at the Safeguarding Effectiveness Group meetings:

- Good discussions take place at the meetings.
- Discussed quality of evidence
- Feedback on legal proceedings training.
- Multi-agency strategy meetings
- Outcome of practitioner survey
- There is strong partnership working in place; the legal proceedings training and outcome of the audit on strategy discussions highlights the need to look to continuously strengthen the evidence of impact from multi-agency work. We can see that activity and meetings take place and can get better at ensuring each agency presents the impact of their work on the children.
- Continuously defining and developing how we show the impact from practice reviews; the practice Review Subgroup flags concerns and reviews action plans; an impact statement will go to SEG and this can be triangulated with the data available at SEG.
- The GM complex safeguarding peer review findings were strong; we are looking at how to build on what is working well to duplicate this in other areas.
- We need to strengthen partnership guidance and toolkits on sexual abuse. The Partnership will use funding to deliver training; this work triangulates with the Education Hub work in schools.

It was noted that the feedback from legal proceedings training highlighted an area flagged from a previous serious case review; it is worrying to see less involvement from partners, and **it was agreed** this should be brought to the attention of the Executive.

Q: It can be difficult for partners to understand they have a contribution to make; do we know the barrier is; do partners not realise they have a role as it is Local Authority decision or do we need to ensure the right information is available for partners to make the right decision?

A: The legal proceedings training covered these issues.

Ms Ramsden commented that the report reinforces previous concerns regarding performance information; primarily Children's Services performance data is referenced in the report with some health data; whilst it includes domestic abuse figures information from other agencies is not included; this is not yet a multi-agency report.

Ms Ford explained that this report is used to connect with other subgroups; there have been further conversations to explore how to report multiagency data and consider the meaningfulness of this at SEG meetings.

Q: How is involvement determined for legal proceedings?

A: This is included in the legal proceedings training; attendees were also offered follow up reflective discussions and asked all to bring examples. The commitment in attending the reflection and training sessions were disappointing.

Mr Packer informed that direction to provide data has been given; consideration of the performance figures to supply is required, it is important to think about what information would be useful and should be provided.

Performance reports need to look at the outcomes achieved in every perf report. This was discussed and noted that in some Local Authority areas determine set outcome statements and measure against them. Can then ask what information is required to meet the outcome statement and then table the data to address the outcome statements. It was suggested to formulate an outcome statement for key priorities with impact statements to define how we will know it is effective, how we will measure the impact. Jane Maguire, SSCP Performance Coordinator has started to produce a quarterly SEG report which starts with the three SSCP priorities and going forward discussions in SEG meetings will focus the questions on what the information tells us about these priorities, the aim is that they stop being priorities and links with how we decide the priorities for the annual report. We need to consider how we get information from all agencies to understand their work with the priorities. We need narrative and context to data to ensure it is the right outcome and understand why these areas are our priorities and if the change in data is a positive.

- There is representation at the sub-group from all agencies.
- Spotlight report on sexual abuse to be considered and Workforce Development agreed to find an external trainer. There needs to be a multi-agency response to sexual abuse; partners to consider what is in place on a single agency basis. May need a standalone meeting to consider the Everyone's Invited agenda and how we respond as a partnership.

Ms Armfield informed that the education group has started to have meetings to identify what the Ofsted report means for schools and is a priority for the Safeguarding in Education sub-group.

Actions:

- **Mr Westwood will take feedback from Legal Proceedings training to Exec**
- **Each partner to consider what is in place on a single agency basis regarding sexual abuse**

- **Need to bring together in a MA meeting**

7. Time: 14:30 SSCP Spotlight Theme

- a. Assurance Area 3: Emotional Health & Wellbeing

Emily Edwards, Senior Integrated Commissioning Manager, SCC & CCG and David Crier attended for this item and presented the spotlight report circulated with the papers.

- The complexity of cases has increased recently
- Working with commissioners and funders to increase staffing
- Staff retention is an issue for CAMHS

Dr Dixit informed that services are looking at eating disorders, however they do not look at obesity and emotional wellbeing. Lockdown has seen an increase in obesity and there is nothing in place for children in Tier 3&4 to offer intensive intervention for the family or mental health service intervention; this should be considered as part of the iThrive programme. **Ms Edwards agreed** to take this back to the Public Health team to explore how we can work together and link the mental health support to the obesity strategy and acknowledged that Covid will have increased the need.

This is assurance report, governance and leadership sit outside of the SSCP; we need to be assured that the safeguarding elements are being addressed. This report does provide assurance and identifies the challenges. Significant point is in the transition to ICS workstreams continue and services in Salford receive the same level of support when CCG move into the bigger footprint of ICS. Ms Edwards assured that they are looking for optimum balance to continue at a local level and not just a single GM pathway as Salford needs unique offers.

Q: Ms Ford sked how the Emotional Health and Wellbeing Board hear from children and young people; they were vocal about CAMHS and support received during the Making A Difference project and this was feedback.

A: The summary does not include an explicit section however there is a more detailed report on children and young people's engagement and voice in the full thrive report. More work is required in this area and a children and young people working group is in place which includes some partners who are good at engagement work. It is part of the plan to ensure that engagement and voice is embedded in all service plans and how to take the thrive plan back to children and young people with ambition statements to show "you said, we did" and get their feedback to check if we still have the right ambitions. This work will be completed before end of financial year.

New activities have been introduced in GM to engage children and young people; this includes the Be Heard group and plan. A series of meetings will be held in GM and each locality to ensure that localities and children in Salford can contribute to the planning at a GM level.

Q: Ms Ramsden commented that this is a comprehensive report and work and asked about crisis support for very distressed teenagers; one of biggest risks we face now is conflict in how best to meet their needs, and how best to place them. How do we keep these teenagers safe in GM, especially when they are not at the threshold for Tier 4 or secure welfare placement?

A: Ms Edwards informed that a working group has been established to look at this issue, crisis care, de-escalation and pathways at a Salford and GM level. The group is looking at the gaps for service provision in Salford. We do not have a hospital paediatric ward in Salford, this means we do not

have an additional safe space to hold children when waiting for placements and care plans. Was a good working group meeting last week, and there is an opportunity to build into SRFT capital plans and potentially secure some safe beds as part of new bed provision specifically for young people in Salford. There is also proposal out to GM for funding to deliver a homebased community treatment response; a peripatetic team as an extension of Route 29 (Edge of Care Service in Salford) with mental health expertise and develop a unit safe house with beds to hold young people safely when staying at home is not an option for them and entitlement to Tier 4 is not available. A mapping meeting is arranged to go through the pathways for under 16s, 16/17-year-old and out of hours.

Q: Mr Packer asked whether assessment of risk a continual thing as the Complex Safeguarding Team see more children involved in crime and criminal exploitation.

A: Ms Edwards informed that there is increasing need for agencies to work together to manage risk, this is challenging for all services who all have pressures to support young people. There have been professional tensions in relation to this and plans in place to address these tensions.

Dr Crier informed that most of the work is risk based, risk is managed by the Single Point Access Referral team, information can be variable, and it is difficult to assess risk from the referral. Offending young people may be at risk, but not meet the criteria for CAMHS; work is in place to improve the provision for young people.

Q: Ms Kinsella asked what are the next steps if a referral quality needs to be improved?

A: Dr Crier informed that there is ongoing work with referrers to explain the information required and what CAMHS can do as well as encouraging signposting to other services. If a referral does not have enough information the team will speak to other professionals such as GP and school and decide based on all information gathered.

Ms Edwards informed that Salford has a single point of contact with a CAMHS professional with a role to provide consultation and advice to referring professionals and support multiagency assessments and referral pathways and link to the duty team in CAMHS. They can also undertake follow up work to gather information to inform whether CAMHS is right or whether a referral to another service is the right thing.

This model is being expanded and two new workstreams are planned to enhance the children's mental health pathways; a full-time post located in The Bridge as part of the multiagency assessment and meeting process as well as considering how we may then divert all GP referrals where it is unclear if there is severe mental health need, to be picked up by The Bridge and ensure there is a multiagency support package. The second workstream is the 7 day follow up; currently the duty is on CAMHS to provide a 7 day follow up from pre-attendance at A&E, introducing a telephone call triage to discuss options that would include integrated community based brief interventions offered by Early Help and 42nd Street and strategies to avoid A&E attendance in the future; looking at the causes of mental health crises and help support and mitigate those issues.

Q: Ms Kinsella asked who is in place from health, CSC, and police to support the work on pathways from a safeguarding viewpoint?

A: Dr Crier assured that safeguarding is paramount and there is a safeguarding champion within the team who will liaise with other stakeholders.

Advice from other partner agencies would also help to inform the safeguarding decision making. Advice would be taken from the hospital safeguarding team.

Mr Packer thanked Ms Edwards and Mr Crier for their attendance today; the SSCP are assured by report.

8. Time: 15:10 CDOP Report Lead: Debbie Blackburn Paper/Presentation: Paper expected

Ms Blackburn submitted her apologies today, the CDOP annual report was included with the papers; governance of the report sits outside the SSCP.

Mr Westwood noted that this report includes data across Bolton, Salford, and Wigan; there are low numbers and the purpose of receiving this report is to make recommendations if it is felt there are any areas for us to act. The issues identified in the report are primarily public health issues.

The ages and numbers were consistent across the three Local Authority areas, however, the mean number of days to close cases in Salford is 507 days; this is over a third longer than other areas.

Action

- **Ms Bentley to ask Ms Blackburn to respond to query; why are cases open longer in Salford compared to Bolton and Wigan?**

9. Education Listening Hub Update Lead: Karen Armfield/Emma Ford

Report included in the papers.

- Meeting planned this week to plan the launch
- The hub will launch in September via animated video
- There is good partnership representation on the listening hub squad
- Lot of good work in place to listen to children
- This is an exciting project and links with work discussed today

Q: Mr Westwood noted a critical point raised; schools are not always aware of the services available to them and asked how we collate the local projects available and suggested a piece of work to update a directory of services acknowledging this is broader than safeguarding and suggested that Salford City Council and NHS Salford CCG look at how to promote local services.

A: Ms Armfield informed that this builds into the Early Help Neighbourhood operational group, school coordinators are in place and know what is available in localities; the group will also look at what is available and what is required in certain areas, this will link with a lot of other work ongoing in schools. It is challenging to keep directories up to date, and is important to link with localities, PCSOs etc.

Mr Westwood noted that the joint strategic needs assessment should identify gaps and inform any grant applications and funding opportunities, we should ensure we have someone at a strategic level searching for these opportunities.

Q: Ms Ramsden commented that it is good to see this project coming together and the enthusiasm is good and asked if this will help us with the response to the Ofsted Sexual Abuse report.

A: Ms Armfield confirmed that it will help, a meeting has already taken place with Cathy Starbuck, Assistant Director: Education, Work and Skills to consider the report and how to approach it. Looked at building into questionnaire to include in conversations with schools and identify if it is an issue at the school and how they react to disclosures.

Ms Ford informed that Maria Ogunyemi, SSCP Participation Lead and Deb Drinkwater, Education Hub Coordinator meet fortnightly and update the questionnaire based on themes identified and any concerns raised. This also promotes what is seen and learnt from practice reviews, challenges raised by schools, and promotes their responsibility to act.

Q: Dr Dixit noted that in Complex Safeguarding there was mention of tools that could be used to identify child sexual exploitation and asked if tools could be developed for education to use to identify sexual abuse.

A: Ms Ford informed that this project is looking at the relationship and identifying what is seen by learning across partnership and the way the listening hub and education group work. Ms Armfield informed that the project has promoted the Safeguarding in Education group and informed Headteachers (HT) what the group does do, as a result HT representation on the Safeguarding in Education group and other subgroups has increased. Many of the representatives are designated safeguarding leads (DSL) in schools and see the children daily. We use listening loop idea “you said, we did” to evidence the impact.

10. Feedback to (Items to evidence impact, challenge, and good practice?):

a. SSCP Subgroups

The meeting did not identify anything to refer to the subgroups

b. SSCP Safeguarding Executive

Mr Westwood will take feedback from Legal Proceedings training to Exec

c. Other Local Boards/Partnerships

Comments on CDOP report to be feedback to the Health and Wellbeing Board

d. Regional Meetings

Mr Westwood will inform the GM Alliance that Salford is willing to have detailed input with the work on contextual safeguarding across GM.

e. Children, Professionals & Communities

This meeting did not identify anything to refer to children, professionals, and communities.

11. Any other business

• Ofsted Sexual Abuse

It was agreed to add a substantive item to discuss the Ofsted Sexual Abuse report at the next meeting to ensure we have covered SSCP responsibilities as well as education areas.

• Emma Ford, Head of Safeguarding Children

This is Ms Ford's last SSCP meeting and the opportunity was taken to thank her for all her work with the SSCP. Ms Ford led us through transformation from SSCB to SSCP, and the early adopter programme; her work across SSCP is excellent.

Ms Ford was congratulated on her new role and will be missed hugely in Salford.

Key Information: Items Circulated for Information

12. **2020-21 Q3 Scorecard Contact details:** sscp@salford.gov.uk
13. **Wood Review of multi-agency safeguarding arrangements** - [Wood Review of multi-agency safeguarding arrangements - GOV.UK \(www.gov.uk\)](#)

Dates and themes of future SSCP meetings

Date	Spotlight Theme	SSCP Lead
27/9/2021	Assurance Area 1: Early Help/ACES	Rebecca Bibby/ Debbie Blackburn
13/12/2021	Priority 3: Comms and Engagement	Hannah Clegg
TBC	Priority 2: Complex safeguarding- CCCE/Abuse	Chris Packer Claire Baddley/Chris Packer
TBC	Assurance Area 2: Domestic Abuse	
TBC	Priority 1: Neglect	Debbie Blackburn

Minutes approved by: Chris Packer, Detective Superintendent (Cluster Vulnerability), GMP
Minutes approved on: 23rd July 2021