

**Meeting Theme:**

Domestic Abuse

**Date:** 15<sup>th</sup> October 2018

**Time:** 13:00 until 16:00

**Chair:** Simon Westwood, SSCB Independent Chair

**Venue:** Committee Room 4, Civic Centre, Chorley Road, M27 5AW

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**MINUTES**

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**1. Welcome and Apologies**

**Chair of meeting:**

Westwood, Simon Independent SSCB Chair

**Members in attendance:**

Ms Armfield, Karen	Head Teacher, Boothstown Methodist Primary School
Ms Blackburn, Deborah	Assistant Director: Public Health Nursing
Ms Buckley, Cathryn	Head of Adult and Child Safeguarding, Greater Manchester Mental Health
Ms Ford, Emma	Head of Safeguarding, Salford City Council
Mr Hagan, Glen	Service Manager, CAF/CASS
Ms Hubber, Sharon	Assistant Director Specialist Services, Salford City Council
Ms Kelly, Clare	Assistant Director of Nursing, SRFT
Ms Patel, Andrea	Designated Nurse, NHS Salford CCG & representing NHS England
Ms McDonagh, Mary	Acting Head of Cluster, National Probation Service
Ms Thorpe, Francine	Director of Quality & Innovation, NHS Salford Clinical Commissioning Group
Ms Warburton, Michelle	Voice and Influence Manager, Salford CVS

**Sub Group Chairs (attend when required):**

**Officers in attendance to represent SSCB members:**

*Ms Delamore, Amanda (representing Mr H Millington, Greater Manchester Police)*

**Officers from the SSCB in attendance:**

Ms Bentley, Vivienne (minutes) Senior Business Support Officer, SSCB  
Ms Slack, Tiffany Business Manger, SSCB

**Other agencies or groups invited onto the Board as co-opted members and advisors**

Ms Begum, Sharn	Training Coordinator, SSCB
Ms Brooks, Carole	Early Adopter Programme Lead, Carole Brooks Associates
Mr Dolan, Ben	Strategic Director: Place Directorate, Salford City Council
Mr Harding, Lee	Analyst, Salford City Council/NHS Salford CCG
Mr Lay, Mick	Independent Chair, CDOP
Mr Miller, Wayne	Territorial Commander, Greater Manchester Police
Ms Platt, Helen	Specialist Nurse: Safeguarding Children, NHS Salford CCG (Observing)

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**Apologies received from:**

**SSCB Members:**

Dr Dixit, Kalpesh Designated Doctor, NHS Salford CCG

Rabbi Grant, Simon	Lay Member
Mr Millington, Howard	Superintendent, Greater Manchester Police
Ms Pugh, Nicola	Community Director (Manchester, Salford and Trafford) Cheshire & Greater Manchester CRC (Representative attended)
Ms Ramsden, Charlotte	Director of Adult and Children's Services, Salford City Council

**The Lead Member for Children's Services (participating observer)**

Cllr Merry, John	Interim Lead Members for Children's Services
Cllr Stone, Lisa	Lead Members for Children's Services
Cllr Walsh, John	Executive Support for Education and Learning

**Not expected to attend**

**SSCB Members:**

Ms Browse, Laura	Head of Primary Care, NHS England
Mr Hassall, Anthony	Chief Accountable Officer, Salford CCG
Ms Gunjit Bandesha	Public Health Consultant
Ms Gillian Mclauchlan	Public Health Consultant

**Sub Group Chairs (attend when required):**

Mr Packer, Chris	Detective Chief Inspector, GMP
Ms Rogers, Polly	Salford Health Works Advisor
Mr Rumley, Tim	Senior Youth Service Manager, Salford City Council

**Other agencies or groups invited onto the Board as co-opted members and advisors**

Ms Ashton, Lorraine	Solicitor, Manchester & Salford Legal Section
Ms Burfitt, Elaine	Named Doctor: Community Child Protection, SRFT

**Presentation of Reports –**

**2. Salford Multi-Agency Safeguarding Arrangements for Children 2019-21**

- 2.1. Mr Westwood informed that this report was approved by the Transitional Executive on 1st October 18. Mr Westwood informed that it is not for the SSCB to make a decision; this report sets out the final version of the safeguarding arrangements. The basic principal and structure has been agreed, the detail has been delegated to named individuals.
- 2.2. This is an opportunity for any comments and questions to be taken into account in the continuing work developing these arrangements before December 2018. Mick Lay will attend a section of this meeting to present the CDOP annual report so any questions relating to CDOP can be deferred and directed to him directly.
- 2.3. Ms Hubber noted that it is important to ensure we do not replicate current processes under a different banner. We should take the opportunity to think about how to do things differently, current processes can be cumbersome. The new Working Together provides a lighter touch rather than a structured piece of work, there is a lot of work going on across Greater Manchester, and less and less people available to do more work.
- 2.4. Ms Kelly noted the new structure contains less sub groups and commented that it was hoped the partnership would reduce the need for the Executive or Coordination and Delivery level as this often replicates SSCB conversations. The new arrangements appear to indicate the same level of personnel attending coordination and delivery meetings as well as partnership meetings. Ms Armfield informed that this was discussed at the last coordination and delivery meeting, with no conclusion. Ms Patel felt there would be less membership cross-over although noted there will be some.

- 2.5. Ms Thorpe informed that there was lengthy discussion at the executive and noted that sub groups need to be informed by the work of the early adopter and may change. Ms Ford noted that linking with this and the early adopter work we need to ensure the themes of what we are good at and what we need to be better at run fluidly throughout.
- 2.6. Mr Westwood informed that Working Together includes a fairly clear, limited set of priorities which need to be included in the arrangements; others are determined by the executive. Part of the work going forward is to be clear about that. The inside circle on the structure diagram is the new Safeguarding partnership. The intention is to reduce the duplication of membership between the partnership and coordination and delivery.
- 2.7. The Safeguarding Partnership is focussed on the statutory agencies. Sub groups need to include some mechanism for Safeguarding Practice Reviews. This is different from the traditional ways to report particularly training and training pool, which is a current and valued activity which is not a Working Together requirement. Performance and case review sub groups will remain, Complex Safeguarding and neglect sub groups will be ongoing priorities. Complex Safeguarding will cease as a local sub group when the Greater Manchester arrangements are in place.
- 2.8. It is important to stress there is still time to work on the detailed work including terms of reference, membership and core functions as part of the early adopter work. These do not need to be published yet. We will publish a brief document in January 2019 to explain what will be in place and this will be updated before the new arrangements go live in April and the will be part of the annual review. There are ongoing opportunities for regular feedback to the transitional executive and early adopter work. If anyone identifies any critical points after this meeting, please submit to the Board office.
- 2.9. Ms Hubber noted that we need to be clear about who sits where in the structure and their ability to make decisions. Mr Miller assured that the executive functionality will not block the decision making. It is important that the people attending meetings have the confidence to make decisions. We all have a role to feed through, and we need to review regularly to identify if it is working effectively.
- 2.10. Ms Brooks noted that one element of early adopter is to include challenge, need to be clear of DfE expectations and what is different. An evaluation to the project plan has been included for July 2019.
- 2.11. Mr Westwood noted that historically there has been some confusion around the devolvement of police child protection units to local areas and how that may impact on contributions. Mr Miller informed that there is a centralised team that will be localised in 2019. It is important to establish the right numbers in each local team. The case review and audit sub group need this on their radar to keep eye on how this is working. Ms Ford assured that this group has dialogue with Alison Troisi, Serious Case Review Team, Chris Packer and Amanda Delamore, Greater Manchester Police: Salford to ensure representation and contribution to the case review and audit sub group. Mr Miller assured that this is also discussed at senior leadership level within Greater Manchester Police.

### **3. Early Adopter Programme Carole Brooks Verbal/Paper tabled**

- 3.1. Ms Brooks tabled a single Early Adopter Programme Briefing which identifies what we want to achieve, how it will be undertaken, the timetable of work and what practitioners can do to contribute to the programme.
- 3.2. The main change is in relation to case reviews and the new National Panel. Salford has had its first rapid review.

- 3.3. Salford is a strong authority and aims to do the best it can for Salford families with a background in improvement. Salford has received funding to adopt Working Together early; this means the new arrangements need to be implemented by March 2019. Currently the expectations and criteria being measured are unclear. The National Children's Bureau is running this programme and their first event will take place on Friday, 19<sup>th</sup> October 2018. Some authorities have common work streams and we will link with those as well as bringing back work from other themes.
- 3.4. A small project group has been set up to support this work; Ms Brooks is keen to ensure energy is focussed on listening to people. Need to maintain string emphasis on earners working together.
- 3.5. The governance and structure is important as well as identifying what difference it makes to children and families in Salford. Understanding the impact and outcomes.
- 3.6. Need to identify how we link with other boards.
- 3.7. The work will be completed in parallel; it will not be a phased approach. We need to work out what will be done and who will be most effective to do it. Are we doing our best to monitor outcomes? Are the staff and managers in place? Need to look at quality assurance and workshops.
- 3.8. Ms Brooks informed that the briefing paper can be communicated out to practitioners, they should be aware that things are changing and it is important to ensure they do not get worried and are enabled to continue to work. Practitioners can email in to [SSCB@salford.gov.uk](mailto:SSCB@salford.gov.uk) with any comments, concerns or queries about the new safeguarding arrangements.
- 3.9. Ms Brooks will be working in Salford for two days a week.

#### **Questions/Comments**

- 3.10. Ms McDonagh asked if there is any way the local community can be involved or included in the process. Ms Brooks responded that the voice of families, professionals and communities is key to partnership working. Ms Warburton informed that she works with the voluntary sector and is happy to link with Ms Brooks. Ms Brooks will liaise with Ms Warburton and prepare a similar briefing paper to share with the voluntary sector.
- 3.11. It was agreed to distribute a PDF version of the briefing paper to be shared by SSCB members. The paper will be finalised this week so any comments or suggestions should be made by 18<sup>th</sup> October 2018 and emailed to [sscb@salford.gov.uk](mailto:sscb@salford.gov.uk).
- 3.12. All agreed with the proposed strategy.

#### **4. Budget Update & 2019-20 forecast**

- 4.1. The current budget forecast includes a projected carry forward amount however we need secure funding to meet core requirements in the new arrangements. The change regarding serious case reviews, which are difficult to determine and budget for, need to be funded. It is important to note that under the revised Working Together, if a case meets the statutory requirements for a serious case review, we do not have to commission a serious case review. The primary reason to commission a serious case review would be if there new or additional learning to improve practice is identified.

- 4.2. The final statutory guidance from the National Panel for Child Safeguarding Practice Reviews is not available yet; the principle is to identify potential learning points and design the review around this, utilising more flexible systems for the review. This means we can have shorter, more focussed reviews. The impact of this on the budget needs to be factored and will also be on the agenda for the executive and needs to be informed by the final structure.
- 4.3. There are two risks for next year; the potential loss of current funding from partners who are not statutory partners there is not any guidance available regarding this. Health funding through different routes but this will remain the responsibility of the CCG. GMP funding is more complicated as it is paid through the police and crime commissioner's office, and funds ten SSAB and SSCBs. There is no indication yet of how this will be addressed in future. The Independent Chair wrote to the Chief Executive of the PCCs office on behalf of the 10 GM LSCB's in 2017 to highlight the need for this to be considered.
- 4.4. There is an option to save money by no longer having an Independent Chair. The current role is not included in the guidelines; the new Working Together gives the opportunity to do things differently. It is possible to develop a model of independent scrutiny that is more cost effective.

Mr Dolan and Mr Miller left the meeting at this point.

## 5. Domestic Abuse

- 5.1. This item was agreed to be rescheduled as there is important work ongoing now that needs to be included. Also, Domestic Abuse was the topic of the joint SSCB/SSAB workshop earlier today.

### Action(s)

- **5.1: Add Domestic Abuse to the SSCB agenda in the New Year.**

## 6. CDOP Annual Report 2017-18

- 6.1. Mr Westwood informed that CDOP has been included in the new arrangements as the Greater Manchester arrangements for CDOP are not clear yet. Mr Lay informed that he has not been involved in any discussions regarding Greater Manchester CDOP arrangements. Clearly the arrangements will change as part of the review process.
- 6.2. Mr Westwood informed that one of early adopter programmes are a group on London Boroughs who will focus on CDOP; they are undertaking development work, as this is supported and funded by DfE it may inform GM work.
- 6.3. Regarding the budget; the 2019-20 arrangements need to be clear where CDOP sits, this is likely to be within the Safeguarding partnerships. Mr Lay is keen to be involved in any budget and finance discussions.
- 6.4. Mr Lay attended the meeting today to present the CDOP 2017-18 Annual report and highlighted the following points:
  - 25 child deaths in Salford – this is an increase from the previous year
  - CDOP work on closed cases i.e. when all agencies have finished their investigations
  - In Salford 72% under 1 were less than 1500g in weight. This was 50% across Greater Manchester

- Expected deaths – 14 out of 20 were neonatal deaths linked to prematurity or parent lifestyle. 1 with issues linked to sleeping, parent smoking, sleep position.
  - 64% deaths lived in quintile 1 and 2 (the most deprived areas)
  - 7 under 1 – 5 were gestation and smoking (modifiable factors).
  - Of 27 deaths looked at 8 which had modifiable factors
  - 6 – 28 days – gestation period
  - 4 linked to smoking
  - Mothers BMI 30+
- 6.5.** With regard to the recommendations, as mentioned last year, these are integrated across Greater Manchester and the North West. The Public Health sector led improvement is in place for children under one year.
- 6.6.** Mr Westwood asked whether there is statistically valid information around modifiable factors and are modifiable factors out of step in Greater Manchester and nationally. With regard to BMI, it is clear focussed work is needed to target communities.
- 6.7.** Ms Patel commented that there are some elements around relationships, children born with disabilities are seen in Salford, some of the deaths in BME groups have cultural issues, and it would be useful to have a deeper dive into these deaths. Mr Lay agreed and noted this is an issue for a lot of areas and is a consistent feature and impacts regarding costs as they require care through adulthood and beyond.
- 6.8.** Ms Blackburn informed that a small group meet regularly to look at the CDOP action plan. The updated plan is circulated regularly and they are happy to receive input.
- 6.9.** Ms Thorpe informed that she is interested in the emerging issue of women with a high BMI as modifiable factor and asked if this is being picked up at maternity appointments. Ms Blackburn assured that it is. There are four work streams focusing on saving babies' lives; choice, continuity, safety and post natal care. All feed into other groups to raise issues identified. Obesity has been identified as an issue and midwifery should refer women in at the point booking in if they have a BMI of 30+.
- 6.10.** Ms Thorpe asked how much challenge needs to go back to the Health and Wellbeing Board, there is a lot of information to encourage moving more etc but nothing focussed on pregnancy. Ms Blackburn informed that this will be flagged as part of the obesity challenge work. Mr Westwood suggested highlighting this as an area the Health and Wellbeing Board should focus on.
- 6.11.** Ms Blackburn informed that they have identified areas for further work, e.g. the safe sleep messages need to get through to the more deprived areas. Mr Westwood noted that there is the network of children's voluntary organisations; this is one route where messages can get out to families. Ms Warburton noted that this option is limited as they may not have geographical representation in all areas so would need to check the effectiveness.
- 6.12.** It was asked if there a brief intervention message that can be issued for promotion by all agencies similar to the safe sleep campaign from a few years ago. The safe sleep information is still available on the SSCB website, the funding is not available to provide resources however safe sleep advice is given at key points, despite this, some families will choose to co-sleep.
- 6.13.** It was agreed to remind agencies where the safe sleep resources are and of the expectation that they should be used. An article will be added to the next newsletter/E

bulletin. It was noted that this work was across the three authorities; Bolton, Salford and Wigan and it was asked if the other two authorities have noticed a change. Need to undertake a deep dive and identify what other issues are in place such as drug and alcohol use, place to sleep etc.

#### **Action(s)**

- **6.1: An article will be added to the next newsletter/E bulletin to remind agencies where the safe sleep resources are and of the expectation that they should be used.**

#### **Business**

#### **7. Minutes of previous meeting, matters arising**

7.1. The minutes were agreed as an accurate record of the meeting held on 13th June 2018.

#### **8. Outstanding actions**

8.1. The action log was updated at the meeting.

#### **9. Coordination & Delivery Update**

9.1. Ms Hubber informed that the last coordination and delivery meeting was actually a development session to look at how to do things differently now that Working Together is different. It was noted that conversations at coordination and delivery often replicates SSCB meetings. The development session produced some good ways of thinking and imaginative ways of changing how we are doing things.

9.2. Coordination and delivery will meet again and look at how to do things differently and ensure the partnership receives information. Coordination and delivery will have more importance to feed up into the partnership and accept that it also needs to take work forward.

#### **10. SCR – verbal update**

10.1. Ms Ford updated on the progress of ongoing case reviews.

- The Child R serious case review action plans are almost complete.
- The 3<sup>rd</sup> Panel meeting for the ongoing SCR for Case 2017-08 will take place next week. The reflective focus group took place with practitioners on 2<sup>nd</sup> October 2018.
- There are three new cases that will require a review. Case 2018-05 will be a SCR. The referral was made following the death of a baby; a rapid review took place however we need to use the 2015 criteria which means an SCR is required. The methodology agreed at the Rapid Review meeting will be followed and we will engage with Rochdale and Manchester during the review.
- Case 2018-02 has been discussed at a SCR screening panel, it was recommended to have a MACR. This recommendation has been shared with the national panel.
- Case 2018-01 will be reviewed as a MACR with neglect as theme.

10.2. The terms of reference for all three case reviews will be signed off at the case review and audit sub group meeting on Thursday, 18<sup>th</sup> October 2018.

10.3. Ms Ford informed that it has been a challenge to find independent reviewers for these cases. Ms Slack has taken the lead in securing reviewers and so far has identified two reviewers. The capacity of reviewers as well as the capacity of the SSCB needs to be considered.

10.4. Ms Ford assured that early learning has been looked at for all cases and services are proactive in addressing this learning.

#### **11. Peer Review of The Bridge Sharon Hubber Presentation**

**11.1.** The Bridge is the focal point to understand how we are working together to ensure a joint assessment of needs. The peer review took place in June and the presentation of their findings was shared at the meeting and will be made available to SSCB members. Ms Hubber informed that further information will be available when the recent Ofsted inspection feedback is available.

**11.2.** Ms Hubber explained that this peer review was requested. The regional Assistant Directors meet regularly, and have set up teams to look at each other's local authority, focussing on specific work areas. Salford went to Tameside to look at their fostering service and will look at Rochdale's fostering service.

**11.3.** Ms Hubber will bring a proposal to the next SSCB for agreement that neglect referrals will not be accepted without a GCP. Ms Buckley asked when the GCP should be used from. Ms Hubber informed that the GCP should already be used, the tools are in place, and the proposal to SSCB in Dec will be that from January 2019 referrals will not be accepted without a GCP.

**Action(s)**

- **11.1: Ms Hubber will share the Bridge PowerPoint presentation with SSCB members.**
- **11.2: Ms Hubber will submit a proposal to SSCB that neglect referrals to The Bridge will not be accepted if a GCP has not been completed.**

**12. Interim Performance Report (Q1 2018-19) Andrea Patel Paper Expected**

**12.1.** Ms Patel explained that the Interim Performance report demonstrates the work the sub group and performance officer, Mr Harding have done to refresh and update the performance report. The last quarter reviewed the dataset with reduced indicators; this was undertaken in conjunction with named theme leads. The report will feed into the performance element of SSCB and will be included in the Early Adopter work.

**12.2.** The new dataset and framework have been brought to this meeting to generate discussion and ideas.

**12.3.** Mr Westwood thanked Ms Patel and the Learning, Improvement, Performance Management and Quality Assurance sub group for the work they have done regarding data and the ownership by sub groups of their datasets. This is an excellent piece of work.

**12.4.** Mr Harding explained that there are 24 indicators, 6 of these are duplicates. The quarter 1 position showed that: 11 improved, 11 worse, 1 remained the same, 1 no data. The colour coding used is: red (worse), green (better), amber (same).

**12.5.** Ms Armfield asked if the document can be shared. Mr Westwood would not recommend sharing at this point as it remains work in progress. It was noted that the intention is to share it in the future. Ms Brooks suggested writing a summary including key indicators to show how we are doing.

**12.6.** Mr Harding noted that the list of indicators may be wrong, it may be agreed that less is not better. We need to look at what the trend is against the last quarter or the last year. It is possible that narrative needs to document what direction of travel is and what it means.

**12.7.** It was noted that there are issues regarding the GCP data, numbers are low however it is not thought this is a true reflection. Work is ongoing to address this.



- 12.8.** Targets are required and the graphs show the direction of travel and how this links with targets if available. Ms Patel informed that there was a discussion at the sub group regarding data.
- 12.9.** Mr Westwood asked what the North West comparator is. There are 23 North West Local Authorities. A number of the indicators do not compare favourably with the North West, they may compare better with Greater Manchester.
- 12.10.** Ms Brooks commented on the performance data and time to look at the exceptions such as second and subsequent plans. It was noted that the number of referrals for neglect have reduced, if the referrals in only record one reason for referral, are they recording another reason as the primary reason for referral? Ms Patel noted that this was also discussed at the Learning, Improvement, Performance Management and Quality Assurance sub group.
- 12.11.** Mr Harding informed that he would welcome comments on the report style as well as any points on the detail within the report.
- 12.12.** Ms McDonagh asked if there is capacity within The Bridge to continue dealing with the consistent high demand. Ms Hubber assured that there is sufficient staff in The Bridge and they do have the capacity to deal with the referrals.
- 12.13.** Mr Harding noted that the referrals in Q4 were low compared to any other time of the year. The reasons for this were discussed; it was felt the Christmas and Easter periods would contribute to lower referrals.
- 12.14.** Ms Thorpe commented that the data is useful in this format and asked for more information regarding the indicator of children subject to second and subsequent child protection plans. Ms Hubber commented that this is not a useful indicator as there is no time limit included in between plans. All children placed on a child protection plan within twelve months of removal from plan are audited to look at the decision process for discharge of plan. Mr Westwood noted that this indicator is included in the report because it is a national indicator it would be better to have an indicator looking at returns within 12 months.
- 12.15.** Ms Thorpe commented that the rate of children presenting at A&E following self harm looks positive as this number has reduced. Mr Harding informed that this may not be a true reflection as there may be an issue with data coding from SRFT, this is being investigated.
- 12.16.** Ms Thorpe noted that the number of crimes of child sexual have dropped, and asked if this is right or another coding issue. Mr Harding informed that GMP is looking at the coding to be sure they are right, however they are confident that they have been coded correctly.
- 12.17.** Ms Kelly noted that the number subject to a child protection plan has reduced significantly; these numbers have been stable over the last 12 months. Ms Ford informed that there is narrative in the Safeguarding and Quality Assurance annual report, the reduced numbers link to the introduction of Young Person's Plans. Ms Ford agreed to email a copy of this report to Ms Kelly.
- 12.18.** Mr Harding noted that the numbers have increased but the rate has reduced as the population has increased. Ms Brooks agreed that the population increases are significant so it is important to note the rate.

**12.19.** Ms Brooks asked why the indicator number of 2 year olds accessing 2 year old funding is included. Ms Hubber explained that this is part of Early Help and the indicator links to the Early Help agenda. Mr Westwood commented that this source of support for children is potentially not being accessed as well as it should be. Ms Brooks commented that this links to other “invisible children” including home educated, not in education, employment or training, attending unregistered schools.

**12.20.** Mr Westwood informed that the SSCB had responsibility for early help, this was delegated to CYPTB and is currently in a state of flux, so wanted to ensure something is included on the performance report as a tangible link.

**Action(s)**

- **12.1: Ms Ford will send a copy of the Safeguarding and Quality Assurance annual report to Ms Kelly.**

**Local Partnership, Regional and National Information**

**13. Feedback from:**

- **GM Standards Board- Shadow Board**

**13.1.** The minutes of this meeting were included with the papers for information. Our development work around new safeguarding arrangements needs to link with this group.

**13.2.** Ms Thorpe informed that she is the SSCB representative on this group and noted that the date for the next meeting has not been set, it should take place in early November.

**Key Information: Items Circulated for Information**

**14. Child Protection QA and Outcomes Framework**

**14.1.** Ms Ford explained that the three papers submitted for this item should be reviewed by SSCB members and any feedback, comments and suggestions should be sent to [emma.y.ford@salford.gov.uk](mailto:emma.y.ford@salford.gov.uk) by 30<sup>th</sup> October 2018.

**14.2.** The proposal papers are a result of learning from case reviews. Looking at the length of plans and re-plans and an escalation process if the conference does not have agency reports available at the conference.

**14.3.** All agencies are asked to inform Ms Ford who should receive escalation notices when reports have not been received for child protection conferences.

**14.4.** It is proposed to hold reflective discussions when an initial child protection conference is initiated for a second or subsequent time. The time period needs to be agreed.

**14.5.** This will be an extra task and will be trialled. The three themes being highlighted are underlying risk factors, disguised compliance and competency. We need to identify if we looked at underlying factors first time as part of the reflective discussion. The process will be trialled and identify if it makes a difference.

**Action(s)**

- **14.1: Ms Ford will send email out to SSCB with copies of the papers, clarifying what is being asked for.**
- **14.2: SSCB members will be asked to provide feedback comments and confirm who should receive escalation notices by 30<sup>th</sup> October 2018.**

**15. Children & Young People’s Trust Board – 19 June 2018**

- 15.1. The minutes of the last meeting are available at:  
<https://www.partnersinsalford.org/salford-children-and-young-peoples-trust/>.

16. **SSCB Latest News**

- 16.1. The SSCB latest news page is updated regularly:  
<https://www.partnersinsalford.org/sscb/news.htm>

**Standing Items**

17. **Items to refer to young people Open N/A**

- 17.1. This meeting did not identify anything to refer to children and young people.

18. **Items to evidence impact, challenge and/or good practice Open N/A**

- The Bridge Peer Review – good example of challenge.
- Feedback from JTAI for performance monitors. Ms McDonagh asked whether qualitative evidence from service users is collated. Ms Ford informed that we are working with adults services to look at how to use their methodology with children's services. A draft can come to a future SSCB meeting.

**Minutes verified by:** Simon Westwood, SSCB Independent Chair

**Minutes verified on:** 9<sup>th</sup> November 2018